



Who is Alibaba?

Alibaba is a global technology company operating the largest online and mobile commerce marketplaces in the world

Our ecosystem of commerce, digital media and local services is supported by enabling businesses of logistics, payments, digital marketing and cloud computing

OUR MISSION To make it easy to do business anywhere

OUR VISION To build the future infrastructure of commerce

To be a company that lasts at least 102 years



The China Opportunity

CHINA MARKET

MACRO SHIFTS

Manufacturing → consumption economy

HUGE RETAIL MARKET

China's total retail market was nearly \$5 trillion in 2016⁽¹⁾



UNDERDEVELOPED BRICK-AND-MORTAR

Over 80% of total retail market is offline in China⁽²⁾

TREMENDOUS E-COMMERCE GROWTH

By 2020, China will account for nearly 60% of global ecommerce⁽³⁾

CHINESE CONSUMER

GROWING MIDDLE CLASS

Population to exceed 600 million within 5 years⁽⁴⁾

HUGE SPENDING POWER

Aggregate net cash reserves of more than \$4.6 trillion⁽⁵⁾



UPGRADING LIFESTYLE

Demand for high-quality international goods

MOBILE FIRST BEHAVIOR

79% of transactions via mobile devices⁽⁶⁾



Our Evolution

WE STARTED

as an e-commerce business

Connecting buyers and sellers



Platform model to build the future infrastructure of commerce



WE BENEFITED

from China's growing internet population and underdeveloped brick-and-mortar





TODAY, WE ARE

the largest retail commerce company in world

And much, much more than just a sales channel



GMV on China retail marketplaces in FY 2017

Alibaba's China retail marketplaces are bigger than all U.S. e-commerce sales combined



Building the Infrastructure of Commerce

CORE COMMERCE

DIGITAL MEDIA & ENTERTAINMENT

LOCAL SERVICES

DATA-DRIVEN









阿里音乐 Alibaba Music















AliExpress



TMALL GLOBAL







UCBrowser









PAYMENT & FINANCIAL SERVICES

CAINIAO菜鸟网络

LOGISTICS

阿里妈妈

ADVERTISING DATA MANAGEMENT PLATFORM

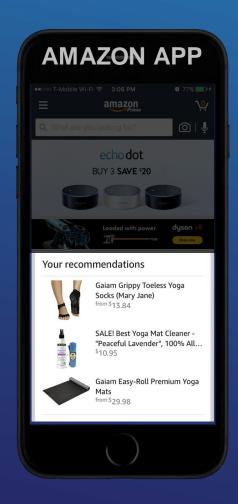


CLOUD COMPUTING

DATA-REFUEL



Alibaba is a Lifestyle Portal





Tmall: Global Brands
Group Buying
Tmall Global
Food Delivery

Supermarket
Mobile Phone Top-Up
Travel Booking
On-Demand Home Service



>7.8times*

of app launch per user daily



30 minutes*

average time user spends in the app daily

Compared to 8.2 min on Amazon**

^{*}For the month ended May 31, 2017.

^{**}For the month ended February 2017. Source: Quest Mobile, ComScore



Retail as Entertainment

More Content and Connections

From transactions to consumer media and community



Sharing & Recommendations



Explore

THE STATE OF THE S

Community



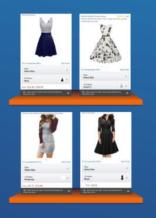
Content



Livestreaming

More Intelligent

Al-driven user experience and operating efficiency



Algorithm selecting the best merchants to serve consumers



Al-enabled text and visual presentation

China Retail Marketplaces

500+ million mobile monthly active users

Content

1.15 million content creators

Livestreaming

More than 50% of users browse the products



Why Brands Work with Alibaba

500M+ Consumers

Access to over half a billion highly engaged consumers that rely on Alibaba's marketplaces



Targeted data-driven marketing that leverages the entire Alibaba ecosystem



Platform model means
Alibaba doesn't compete
with merchants, it helps
them grow



Alibaba handles all payments, logistics and technology infrastructure, so they can focus on their product and brand



Not just for big brands, but friendly for SMEs, entrepreneurs, farmers, etc.



Gateway for International Brands to Reach China



ESTĒE LAUDER



JHIJEIDO



Nestlé

MARS







dyson















GUESS





Evolution of 11.11: From a 1-day Sale to a Festival Season

First celebrated on November 11, 1993 at Chinese universities as a celebration of being "single" – dubbed Singles Day for the four "1"s

Alibaba adopted Singles Day in 2009 inviting Chinese consumers to buy themselves gifts in the spirit of an "Anti-Valentine's" Day

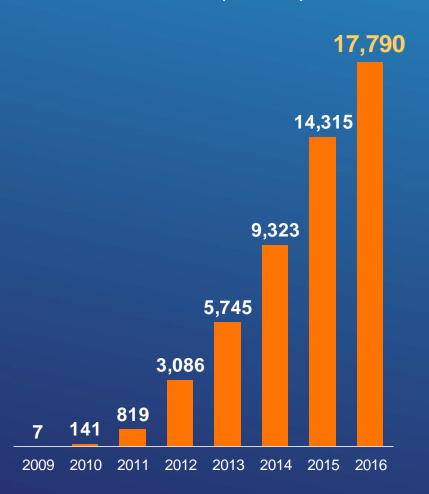
Since Alibaba's first 11.11, the festival has grown from 27 brands in 2009 to more than 100,000 participating merchants in 2016

In 2016, Alipay processed \$17.8 billion in GMV, more than 2.5X larger than all Black Friday + Cyber Monday sales from U.S. merchants combined

It has become a holiday season for Chinese shoppers where retail is entertainment

It is test-bed for **new retail** innovations and a glimpse of what the future of retail will look like

Gross Merchandise Volume (\$MM)





2016 Highlights

100,000 TOTAL MERCHANTS

17.8 BILLION TOTAL GMV

(RMB 120.7 BILLION)

32% YoY Growth

MOBILE GMV

82% of TOTAL GMV





657 MILLION

DELIVERY ORDERS ON ALIBABA'S CHINA AND INTERNATIONAL RETAIL MARKETPLACES



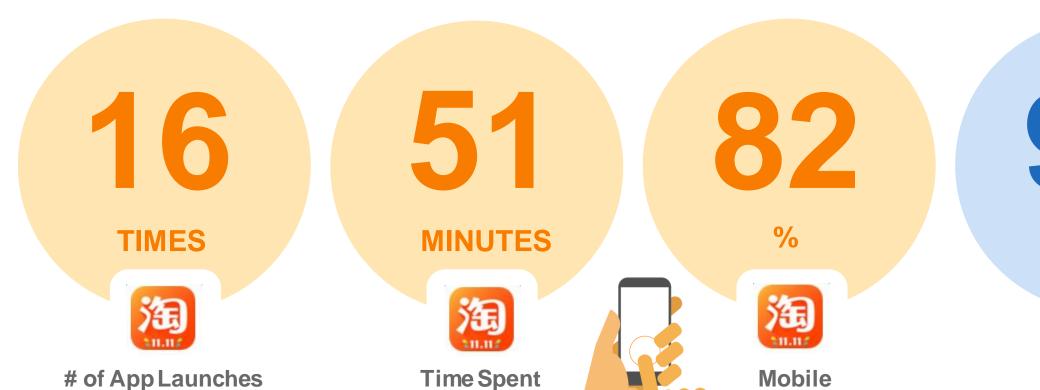


per Active User

2016 Mobile Engagement

Mobile Engagement Statistics on November 11, 2016

GMV%



per Active

User

90

% Payment

Transactions on Mobile at Peak⁽¹⁾



More Than Just A Shopping Day

11.11 showcases the entire Alibaba economy at scale

140,000

brands

15 million

product listings

60,000

international brands and merchants

75%

of the world's most valuable consumer brands⁽¹⁾

3 million

logistics personnel to facilitate millions of orders

NEW RETAIL

Digitizing the offline retail world

RETAIL-TAINMENT

Consumers visit our platforms to have fun, not just shop

GATEWAY TO CHINA

International brands tap into the Chinese consumer market



What is New Retail?

New Retail is Alibaba's strategy to redefine commerce by enabling seamless engagement between the online and offline worlds

FOR MERCHANTS

LEVERAGES TECHNOLOGY

Digitize 82% of offline retail in China

ENHANCES MARKETING

Innovative brand building opportunities

EMPOWERS MERCHANTS

Stay relevant in the digital economy

DRIVES PERFORMANCE

More efficient operations and sales growth

Digitize and transform every aspect of the retail value chain

Product Consumer Customer Feedback & Merchandising Payments Logistics

FOR CONSUMERS

Retail as Entertainment = Retail-tainment

PERSONALIZATION

Data-driven preferences not only based on purchases, but ads clicked, search terms, links shared with friends, physical stores visited, merchandise browsed, TV shows watched, etc.

CONVENIENCE

Buy online, pick-up in store or have it delivered from the nearest retail store; try in-store and delivered home – options that cater to the consumer's lifestyle preference

CUSTOMER SERVICE

In-store-quality customer service in the virtual world; "try on" in virtual dressing rooms and get product recommendations directly from brands or popular influencers



Test-bed for New Retail Innovation







TMALL CORNER STORES



11.11 COUNTDOWN GALA



GAMIFICATION



Smart Stores & Pop-ups



ESTĒE LAUDER





- 1,000+ brands will convert over 100,000 physical locations into "smart stores"
- 50+ pop-up stores by leading global brands in tier-1 cities across China
- Browsing, shopping tours, virtual fitting rooms
- Personalization (e.g., custom make-up colors and engraved baby products)
- Payments and logistics



Tmall Neighborhood Convenience Stores





- More than 500,000 local neighborhood convenience stores and mom-and-pop shops
- Alibaba digitizes these businesses, including merchandising, inventory management and logistics
- Leading international brands such as Mondelez, Lay's, Ferrero and P&G participate to serve more than 100 million consumers



See-Now, Buy-Now Fashion Show



- Fashion show featuring 25+ top international brands such as Polo Ralph Lauren, GAP, Levis and Victoria's Secret
- Broadcast on Alibaba's platforms (Youku, Weibo, Taobao, Tmall & UC Web) as well as via Beijing TV and Toutiao
- Viewers can buy what they see on the runway directly within the app or on broadcast TV by shaking their phones
- Consumers can upload photos of themselves and "try on" outfits in virtual fitting rooms



Gamification



- Tmall's "Catch the Cat" allows consumers to earn promos in a "Pokemon GO"-style game
- Tmall cat mascots featured in thousands of stores such as Starbucks and KFC across China
- Drives consumers to physical retail stores via their mobile devices



11.11 Countdown Gala



- Event to kick-off the 24-hour shopping period
- Broadcast on all Alibaba platforms and across China
- Directed by David Hill, producer of multiple
 Super Bowls and the 88th Academy Awards
- Features international celebrities
- "See-Now, Buy-Now" lets viewers buy certain styles that appear on stage

